Annual Report 2022



Air Transport Association of Canada Association du transport aérien du Canada





















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** All information in this report is as of June 30, 2022 ** (Unless otherwise noted)



Exploit Valley Air Services

Mission Statement and Objectives



Mission

TO SUPPORT OUR MEMBERS IN THEIR COMMITMENT TO A SAFE, WORLD LEADING AND SUSTAINABLE CANADIAN AIR TRANSPORT INDUSTRY.

Objectives

- Promote safe, reliable, efficient and affordable air transportation of people and goods to the benefit of the Canadian travelling public.
- Engage with relevant Government and regulatory authorities to advance Canadian commercial aviation and facilitate a sustainable air transport industry.
- Advocate for government recognition of commercial aviation as a vital Canadian socio-economic enabler.
- Promote the availability of world class flight training in Canada, domestically and internationally.
- Promote and support sound environmentally responsible operations and policies.
- Promote and support a regulatory framework that recognizes enterprise and imagination in providing safe and competitive air transport services.
- Provide excellent and cost-effective services to our members.
- Promote professional operational standards and business practices by the membership.
- Inform and engage the public and other stakeholders about the industry and its views.
- Communicate matters of interest to our members in a timely manner.



Board of Directors 2021 - 2022



Executive Committee

Acting Chair of the Board

Eric Edmondson, Chief Executive Officer, Pivot Airlines - Mississauga, ON

President and CEO

John McKenna, President & CEO, ATAC - Ottawa, ON

1st Vice-Chair

Calvin Ash, President, PAL Airlines - St. John's, NL

2nd Vice-Chair

Mark Williams, President, Sunwing Airlines - Etobicoke, ON

Honorary Treasurer

Gregg Evjen, Chief Operating Officer, KF Aerospace - Kelowna, BC

Honorary Secretary

Bob Connors, General Manager, Waterloo Wellington Flight Centre - Breslau, ON

Past Chair

Vacant

Directors

Christian Bush, President and CEO, Air Inuit - Montreal, QC

Sherry Cooper, Director of Student Services/Chief Flight Instructor, Sky Wings Aviation Academy - Penhold, AB

Colin Copp, COO & President, Chorus Aviation - Dartmouth, NS

Peter Cunnington, Chief Operating Officer-Aviation, Ornge - Toronto, ON

Clark Duimel, Executive Director, Pacific Flying Club - Delta, BC

Dan Glass, President, Mitchinson Flight Centre - Saskatoon, SK

John Green, Manager/Vice President Operations and Charter, North Cariboo Air - Calgary, AB

Gord Johnston, Senior Vice President, Cargojet - Mississauga, ON

Douglas McCrea, President, Central Mountain Air - Smithers, BC

Bill McGoey, President, Morningstar Air Express - Edmonton, AB

Derek Nice, President and CEO, Rise Air - Saskatoon, SK

Eric Scott, Vice President, Flight Operations and Safety, Harbour Air - Richmond, BC

Joseph Sparling, President, Air North - Whitehorse, YK

Nick Vodden, President and CEO, Perimeter Aviation - Winnipeg, MB

Lane Zirnhelt, Chief Operating Officer, Summit Air - Vancouver, BC

^{*} Lynn McMullen, Seneca College, resigned as Director in January 2022. Was appointed an observer on the Board effective January 18 in her capacity as Chair of the Strategic Planning Committee.

^{*} Chris Avery, Canadian North, resigned as Chair of the Board in April 2022.

^{*} Steve Bogie, Drone Delivery Canada, resigned as Director in April 2022.

^{*} Mike Fitzmorris, Air Canada Maintenance, resigned as Director in May 2022.

Acting Chair's Message

(Presented at ATAC Annual Meeting - November 16, 2022)





"Since our last west coast visit, I have looked forward to gathering with you here in Vancouver. I am sure you have your favourite venue, but the Vancouver ATAC conference and tradeshow is mine.

Our focus during this gathering should not be the challenges

we faced as we navigated our way through the past few years. We should gather to look forward, to focus on tomorrow and beyond.

Notwithstanding the now likely recession, that will bring its own challenges, we have lots of clear runway ahead. I want to stick with a common theme. One that I challenged you with last year. Let's boil this conference down to one goal – Let's focus on doing better, building better, and rebounding in a way that is better than what we had achieved before.

As the aviation community in Canada, let's aim to be better global citizens and focus on the environment, not just greenwash as we often see in recent press releases – but do better. Let's do better when we train the next generation and do better when we mentor them. Do better when building our organizations and do better in how we serve our communities and our stakeholders.

To our Transport Canada friends – do better. As the industry moves forward, so must you. Let go of systems, and processes that served us well over the past few decades but remain stuck in a time where the pace of change was a mere fraction of what your industry stakeholders are dealing with now.

To NAV CANADA and airports, do better; although caught in a system, not of your design, do better. Let's never top the list of the world's worst ever again – do better.

Although we should not dwell on the past, let's all appreciate that we have built one heck of a base to build from. As we sit at a reflection point let's all take a moment to thank those that came before us for getting us here and for building this base.

It's a challenge. I challenge you to do better – but take comfort in the fact that we have already done well. And, on our best days, we also do good.

We have one of the world's safest transportation systems with a growing and robust industry, and we lead the world in innovation and talent.

Thank you to our tradeshow exhibitors, partners and attendees. To John and the entire ATAC team, thank you for your support, understanding and laughs.

As this is my last AGM as Acting Chair, I would like to thank the Board and all of the volunteers that made my time as Acting Chair a memorable one where I feel I took more than I gave, learned more than I taught but emerged humbled and full of optimism that together we can all - do better."

Eric Edmondson Chief Executive Officer, Pivot Airlines



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Rise Air



EnviroTech Aviation



Harbour Air Seaplanes



Summit Air



PAL Airlines



Keewatin Air



Airco Aircraft Charter

President's Message

(Presented at ATAC Annual Meeting - November 16, 2022)





"I am happy to present the President's Annual Report for the financial year ended June 30, 2022.

This has been quite the year. The pandemic has turned our world upside down and seriously impacted all of our activities. International development slowed to a crawl, government and public relations have taken a whole new dimension.

member demand for our services has grown exponentially and government services are backlogged like never before.

Luckily our membership didn't suffer too much and is quickly bouncing back. Many new Members and Industry Partners joined us in the last few months.

ATAC'S CANADIAN ANNUAL AVIATION CONFERENCE

One of the consequences of the pandemic was the cancellation of our 2020 conference and being limited to a smaller version in Montreal in 2021 because of health restrictions.

The annual conference is our key networking, information gathering and sharing activity. It is our single most important member activity, so we are very happy to be able to hold our conference once again and seeing all of you here in Vancouver.

The pandemic lull gave us the opportunity to step back and reassess. The Board of Directors agreed to create a Strategic Planning Committee to review many elements of our mandate. Subcommittees were created to look at our governance, our membership, our revenue streams and our activities.

A strategic review and repositioning effort could not succeed without the support of the ATAC Board of Directors. I am happy to report that Directors were fully engaged in this important exercise under the leadership of our Chair and led by the organizational skills of Director Lynne McMullen.

One of our objectives is to make our conference and other ATAC events more appealing to sectors of our industry that haven't participated in our events in the past.

We also want to improve certain elements of our program to make it even more beneficial to all attendees. We invite any and all suggestions you may have to help grow and improve the conference.

We will finish implementing the many phases of our strategic plan over the next 12 months.

MEMBERSHIP

The ATAC Membership ranks remain strong and are again growing at a good pace. Everyday, Members regularly tell us how much they count on ATAC's support, and I get great feedback for the work done by the ATAC team. This feedback is key to our continued success.

Our membership on June 30 stood at 162, down 6 from a year earlier, down 21 from the pre-pandemic 2018-19.

ATAC ranks included 72 Members, 74 Industry Partners, and 16 Affiliates.

I am happy to report, however, that membership has been growing in the last few months with a net increase of 11 by September 30 over June, and new members are joining every week.

COMMUNICATIONS

Good, sustained, and efficient communications remain a challenge for any member-oriented organization. We want to maintain effective and useful communication with our members, inform them of the work we do on their behalf, ensure ATAC's positions are known, understood, valued and benefit our members while attracting new members and therefore re-enforcing ATAC's influence.

Our prime target audience is obviously our membership, but we also reach out to:

- Potential members
- The regulator and other government officials
- Ministers and their Policy Advisors
- Provincial and Regional Aviation Associations
- Other commercial aviation stakeholders
- The media
- Industry analysts
- MPs, Senators, MLAs, MNAs and local politicians
- and in some cases, the Canadian Community at large.

Our communications include trying to provide some clarity on government decisions and regulations and suggesting how government can help with the recovery by ramping up its level of service and getting its people back to work.

Our objective is to share with you all pertinent information that can help you along, filtering out the noise as to not flood you with less relevant information.

Stay Connected

Please stay connected. I invite you to follow us on Twitter and LinkedIn. We feel that these are the most popular platforms among industry stakeholders.

(Continue on page 8)

President's Message (Con't) (Presented at ATAC Annual Meeting - November 16, 2022)



ATAC FINANCES

As reported by the Acting Honorary Treasurer, ATAC's financial situation on June 30 was good, which allows us some shelter from an unpredictable future on certain fronts.

We continue to strictly control our expenses but most of our energy is focused on generating new revenue streams and protecting our current sources of revenue.

Membership Fee Schedule

We are in the process of reviewing our Membership Fee Schedule. A new Fee Schedule for the Flight Training Organizations was put into effect on July 1, one that is based on fleet size rather than level of revenues. This, we feel, is more equitable for all involved, large or small. I will be making a recommendation to the Board in May on the new fee schedule for Industry Partners and if approved by the Board of Directors would go into effect on July 1, 2023.

ISSUES AT THE FOREFRONT

ATAC is working on a wide range of key issues on your behalf. These key issues are being discussed in the many committees being held throughout the conference.

I invite you to participate fully in these committee meetings. The committee meetings are a key element of the conference, and your input is most valuable.

ATAC MANDATE

The ATAC mandate is clear.

It is "To support our members in their commitment to a safe, world-leading and sustainable Canadian air transport industry."

ATAC is here to help you. Please don't hesitate to call on us.

This concludes my report. Thank you."

John McKenna President & CEO



Financial Report

(Presented at ATAC Annual Meeting - November 16, 2022)





"For the year ended June 30, 2022, the revenues for your Association totalled \$1,330,437, up from \$1,280,392 for the previous year.

Expenses incurred by the Association in 2021-22 totalled \$1,132,838. Expenses last year were slightly lower at \$1,099,183.

Membership Fees Revenue were down \$25,408 or 3.7% due to a loss of Members and Industry Partners resulting from the slow recovery from the pandemic.

We held a smaller annual conference the fall of 2021, which generated \$162,544 in revenue. The 2020 annual conference had been cancelled, depriving us of an important revenue stream.

ATAC's Investments generated a loss of \$53,337, compared to a gain of \$208,324 in 2021.

Fortunately, our other revenues, including those generated by our role as Administrator of the AIF Agreement, were up \$359,675 from the previous year.

The government assistance programs were phased out in 2021-22 and were limited to \$28,954. The amount received in the previous year was \$208,324.

Revenues over expenditures for the year amounted to \$197,599 as compared to \$181,209 last year.

As for Expenses, the \$33,655 increase in expenses in 2021-2022 over the previous year is explained by the following factors: the conference generated expenses which were non-existent the year before when no conference was held, the International Marketing Program was reactivated following its suspension during the height of the pandemic, and travel by the ATAC staff is slowly returning as industry activities started to pick up.

On the other hand, Bad Debts and Occupancy Costs were both down considerably, helping our bottom line.

Members' equity, also called "net assets", ended the year at \$2,405,217, down \$151,801 from the prior year's balance of \$2,557,018.

The audited Financial Statements for the year ending June 30, 2022, were approved by the Board of Directors on September 8, 2022.

Earlier this year the Board approved the Association's Business Plan and the 2022-2023 Budget. The focus is on attracting new sectors of our industry to ATAC, improving the appeal of our conference, maintaining current revenue streams, and developing new ones while aiming for maximum efficiency and efficacy."

Dan Glass, President Mitchinson Flight Centre

	2022	2021
Revenues	\$1,330,437	\$1,280,392
Expenses	\$1,132,838	\$1,099,183
Net Revenue	\$ 197,599	\$ 181,209
Net Assets	\$2,405,217	\$2,557,018



ATAC Committees



Committees

Air Cargo

Cabin Operations

Dangerous Goods

Environmental Affairs

Flight Operations

Flight Training

Industry Monetary Affairs

Legal

Maintenance, Repair & Overhaul (MRO)

Passenger Accessibility

Regional Operations

Safety

Security & Facilitation

Tax

Technical Operations (Engineering & Maintenance)

Executives Responsible

Wayne Gouveia

Les Aalders

Wayne Gouveia

Les Aalders

Les Aalders

Wayne Gouveia

Wayne Gouveia

Wayne Gouveia

Les Aalders

Wayne Gouveia

Les Aalders

Les Aalders

Wayne Gouveia

John McKenna

Les Aalders



Perimeter Aviation

Membership List



Members

Absolute Aviation Air Creebec Inc.

Air Inuit
Air North Ltd.

Airco Aircraft Charters Ltd.

Algonquin College

Alkan Air

Brampton Flight Centre

British Columbia Institute of Technology

Calgary Flying Club

Calm Air

Canadian North Cargair Ltée.

Cargojet Airways Ltd. Central Mountain Air Ltd.

Centre québécois de formation aéronautique-

CEGEP de Chicoutimi Chinook Helicopters (1982)

Chorus Aviation

Coastal Pacific Aviation Academy

Collège Air Richelieu Confederation College

Diamond Flight Centre London Ltd.

EnviroTech Aviation Exploit Valley Air Services First Nations Technical Institute

Glacier Air

Harbour Air Seaplanes LLP

Harv's Air Service Héli-Mistral Journey Air Keewatin Air KF Aerospace Lachute Aviation

Mitchinson Flight Centre Moncton Flight College Inc.

Montair Aviation

Morningstar Air Express

Mount Royal University (Aviation Program)

National Helicopters Inc.

Near North Nolinor Aviation North Cariboo Air

Norton Wolf School of Aviation Technology

Ornge

Ottawa Flying Club

Pacific Coastal Airlines Ltd.

Pacific Flying Club Pacific Sky Aviation Inc.

PAL Airlines
Perimeter Aviation
Pivot Airlines

Porter Airlines

Premier Aviation Quebec

Regina Flying Club

Rise Air

Rockcliffe Flying Club (1961) Saskatchewan Polytechnic

Sault College of Applied Arts & Technology

Seneca College

Sky Wings Aviation Academy Ltd.

Slate Falls Air Spectrum Airways Summit Air

Sunwing Airlines

Super T Aviation Academy

Superior Airways

The University of Western Ontario

Thunder Airlines Ltd. Toronto Airways Ltd. University of Waterloo Victoria Flying Club

Waterloo Wellington Flight Centre

Industry Partners

AAR Aircraft Services - Trois-Rivières

Aero Course

Aeromanteminiento S.A.

Aerosolutions

Air Canada Maintenance

Akila SGS

Alexander, Holburn, Beaudin & Lang

Allianz Global Risks US Insurance Company

Apex Aerospacial

Applied Informatics and Research (AIRINC)

Avia Marketing Consultants Inc.

Avianor Inc.

Aviation Representatives Inc.

Avjet Holding Blue Sky Booking Brooklin Consulting

CAE

Canadian Aviation Insurance Managers Ltd.

CanRep

Conlin Bedard LLP

Consulting Services for Accessible Transportation

Dangerous Goods Management Services

De Havilland Aircraft of Canada Diamond Aircraft Industries Inc. DLA Piper (Canada) LLP

Doiron Aviation Consulting Drone Delivery Canada



Industry Partners (cont'd)

Dulude, Taylor Inc.

Elix Aviation Capital Limited

Emond Harnden

Evans Dangerous Goods Consulting

Executive Flight Centre

Flightline Training Services

FlightLogger

FlightSafety Canada

Global Aerospace Underwriting Managers (Canada) Ltd.

Gowling WLG (Canada) LLP

Halldale Publishing & Media Ltd.

Jean Mongeau LLP

Jetstream Aviation Capital

Kovachik Aircraft Services

L3Harris Technologies

Labelmaster Canada

Lavery, de Billy

Lockheed Martin Commercial Engine Solutions

M1 Composites Technology

Marsh Canada Limited

McMillan LLP

Michael Stephenson Aviation Consulting & Advocacy

NAV CANADA

Nomadis

Octant Aviation Inc.

Paterson, MacDougall

Plattsburg International Airport

Pole Air Aviation

Pratt & Whitney Canada

Purolator Courier Ltd.

Sec & Co

Skymark Technologies

Skyservice FBO

SkyTrack Systems

SkyWorld Aviation (AerSide Inc)

SND Aviation

Student Aviation Financial Services

The Benefits Trust

The Van Horne Institute

VIP Pilot Centre

Vmo Solutions

Web Manuals

Willis Canada, a Willis Towers Watson Company

WINGS Magazine

YYZlaw

Affiliates

Alberta Aviation Council

Association québécoise du transport aérien

Aviateurs.Québec

Aviation Accreditation Board International

British Columbia Aviation Council

Canadian Business Aviation Association

Canadian Owners and Pilots Association

Elevate Aviation

Federation of Canadian Municipalities

Flight Safety Foundation

Helicopter Association International

Hope Air

Manitoba Aviation Council

National Air Transportation Association

Northern Air Transport Association

Saskatchewan Aviation Council



Superior Airways

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Air Creebec



Ornge



Pivot Airlines



Slate Falls Airways

ATAC Lifetime Honorees



2021 Eric Edmondson

Chief Executive Officer, Pivot Airlines

2020 No Award Nominations were solicited

2019 Mark Williams

President, Sunwing Airlines

2018 Joe Sparling

President, Air North

2017 Ken Lett

President, Executive Flight Centre

2016 Jim Rogers

President, Flair Airlines

2016 Debbie Simpson

Corporate Secretary, Air Transport Association of Canada

2015 Joan Williams (Deceased)

Chair of the Board. Ottawa Aviation Services

2014 D. Bruce MacDougall

Partner, Paterson, MacDougall LLP

2013 Robert Deluce

President and CEO, Porter Airlines

2012 Patricia Kennedy

Chief Executive Officer, Pacific Flying Club

2011 Harvey J. Friesen (Deceased)

President, Bearskin Airlines

2010 Bob Davis

Board of Director, NAV CANADA

2010 Tracy Medve

President, Canadian North

2009 Jim Glass (Deceased)

Managing Partner, Transwest Air

2008 No Nominations

2007 Peter Wallis

President & CEO, The Van Horne Institute

2007 Len Routledge (Deceased)

Former President & CEO, Torontó Helicopters Ltd

2006 No Nominations

2005 Russell Payson

Chairman & CEO, Skyservice

2005 Sandy Morrison

Retired Former Chairman, NAV CANADA Board of Direc-

tors

2004 Rick Wynott (Deceased)

Director of Flight Operations, Brampton Flying Club

2004 John Scholefield (Deceased)

President, Laurentide Aviation Limited

2003 Douglas Port

Retired Senior Vice President, Customer Service, Air Canada

2002 No Nominations

2001 Darrel G. Smith

Retired Vice President, Airline Operations, Air BC

2001 John W. Crichton

President & Chief Executive Officer, NAV CANADA

2001 Dennis Cooper

Chief Executive Officer, Sky Wings Aviation Academy

2000 Barry Lapointe

President, Kelowna Flightcraft Ltd.

1999 Harry Steele

Chairman and Chief Executive Officer, Newfoundland Capital

Corporation Limited

1999 C.A.L. Morberg (Deceased)

President, Calm Air International

1998 No Nominations

1997 Jean-Jacques Bourgeault

Senior Executive Vice-President, Air Canada

1996 No Nominations

1995 T.A. (AI) Kapty (Deceased)

General Manager, Trans North Helicopters

1994 Alf Stringer (Deceased)

Retired President, Vancouver Island Helicopters Ltd.

1994 Charles H. Simpson

Retired Executive Vice President, Operations, Air Canada

1993 Floyd R. Glass (Deceased)

President, Athabaska Airways Ltd.

1993 Richard H. Barton (Deceased)

Retired Executive Vice President, Canadian Regional Airlines

1992 George D. Curley (Deceased)

Retired Chairman of the Board, Wardair Inc.

1991 Robert A. Pincott (Deceased)

Reed Stenhouse Limited

1991 E. Patrick Callison (Deceased)

Founder, Klondike Helicopters

1990 No Nominations

1989 Donald S. McClure (Deceased)

Moncton Flight Centre

TAC Lifetime Honoree is the Association's highest award. It is awarded to individuals who, during their lifetime, contributed significantly to the improvement of the Association and the Canadian air transport industry as a whole.



1988 Stanley M. Deluce (Deceased)

Chairman of the Board, Air Ontario

1988 Pierre J. Jeanniot

President & Chief Executive Officer, Air Canada

1987 Rhys Eyton

Chairman & Chief Executive Officer, Canadian Airlines International Ltd.

1987 Len Sambell (Deceased)

Retired Vice President, Pacific Western Airline

1986 W.R. (Stubb) Ross (Deceased)

Honorary Chairman, Time Air (1982) Ltd.

1985 A.C. (Angus) Morrison (Deceased)

President & CEO, Air Transport Association of Canada

1984 T.L. (Tom) Spalding (Deceased)Executive Vice President, Wardair International Ltd.

1983 Ian Gray (Deceased)

Retired President, CP Air

1983 Robert Wong (Deceased)

Consultant, Central Airways Corp.

1982 Dave Jacox (Deceased)

Vice President, Pacific Western Airlines

1981 Claude Taylor (Deceased)

President & Chief Executive Officer, Air Canada

1980 Harry Pickard (Deceased)

Retired Executive Vice President & Secretary, ATAC

1980 Jack Scholefield (Deceased)

President, Laurentide Aviation Limited

1979 H.D. (Don) Cameron (Deceased)

Senior Vice President, Administration & Public Affairs, CP Air

1979 J.H. (Red) Lymburner (Deceased)

Retired

1978 Max Ward

President, Wardair Canada (1975) Limited

1978 Jack Fleming (Deceased)

President, Dominion Pegasus Helicopters

1977 R.G. (Rollie) Lefrançois (Deceased)

Chairman of the Board, Nordair Limited

1977 Al Smith (Deceased)

President, Smith Airways Limited

1976 D.N. (Don) Watson (Deceased)

Retired President, Pacific Western Airlines

1975 No Nominations

1974 No Nominations

1973 Glenn McPherson (Deceased)

President, Okanagan Helicopters

1973 Al Michaud (Deceased)

President, West Coast Air Services

1972 No Nominations

1971 Jimmy Wells (Deceased) Retired ATAC Council

1970 No Nominations

1969 R.W. (Dick) Ryan (Deceased)

Vice President, Canadian Pacific Airlines

1968 Tommy Fox (Deceased)

President, Associated Airways Limited

1968 Capt. Carl Burke (Deceased)

President, Maritime Central Airways

1967 Jack Austin (Deceased)

President, Austin Airways

1967 Tom Wheeler (Deceased)

President, Wheeler Airlines



Pacific Coastal Airlines



Chinook Helicopters

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National Helicopters



Héli-Mistral Service



North Cariboo Air



Air North



Sunwing Airlines

Current ATAC Staff (January 2023)



Executives

John McKenna

President & CEO Extension 313 Cell: 613-301-3969

Email: jmckenna@atac.ca

Les Aalders

Executive Vice President Extension 314 Cell: 613-794-1403 Email: laalders@atac.ca

Wayne Gouveia

Senior Vice President Extension 309 Cell: 613-296-9466 Email: wgouveia@atac.ca

Administrative

Debbie Simpson

Corporate Secretary and EA to the President

Extension 312 Cell: 613-884-7728

Email: dsimpson@atac.ca

Danielle Lavoie

Executive Assistant to the Vice Presidents Extension 304

Cell: 613-314-8435 Email: dlavoie@atac.ca

For accounting inquires contact:

Email: accounting@atac.ca

For more information on ATAC, or to speak with ATAC staff, please contact:

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Air Inuit





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